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# Report to OVERVIEW AND SCRUTINY PERFORMANCE AND VALUE FOR MONEY SELECT COMMITTEE



## Review of Financial Performance- Quarter 1: Revenue Monitor and Capital Investment Programme 2019/20

**Portfolio Holder:** Councillor Abdul Jabbar MBE, Deputy Leader and Cabinet Member for Finance & Corporate Resources

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### Reason for Decision

The report provides the Select Committee with an update on the Council's 2019/20 forecast revenue budget position at Annex 1 and the financial position of the capital programme as at 30 June 2019 (Quarter 1) together with the revised capital programme 2019/24, as outlined in section two of the report at Annex 2. The report was considered and approved by Cabinet at its meeting on 16<sup>th</sup> September 2019.

### Executive Summary

#### Revenue Position

The current forecast outturn position for 2019/20 is a projected deficit variance of £3.805m after allowing for approved and pending transfers to and from reserves.

The most significant areas of concern are the People and Place, Children's Services and Community Services & Adult Social Care portfolios. Action is being taken and will continue for the remainder of the financial year to address variances and take mitigating action as detailed in the report.

The overall corporate position is, to a limited extent being managed by offsetting favourable variances, most noticeably from Capital, Treasury and Corporate Accounting budgets. An update on the major issues driving the projections are detailed within Annex 1, paragraphs 2.16.1 to 2.16.44.

As this financial monitoring report reflects the financial position at Quarter 1, it can be regarded as an early warning of the potential year end position if no corrective action is

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taken. However, management action has been initiated across all service areas to review and challenge planned expenditure and to maximise income. Although, this action has not yet been fully implemented, it is anticipated that by the year end, the outturn will be closer to a balanced position and this should start to be demonstrated in the Quarter 2 report which will be presented to Cabinet in December and in turn to the Select Committee early in 2020.

Information on the Quarter 1 position of the Dedicated Schools Grant (DSG), Housing Revenue Account (HRA) and Collection Fund is also outlined in the report. There are currently no significant issues of concern in relation to the HRA, however the Collection Fund, is forecasting an in-year deficit of £480k. The DSG, continues to be an area which is facing a financial challenge with a projected deficit increase in 2019/20. Action is being taken with the aim of reducing the cumulative deficit and bringing the DSG towards a balanced position.

### **Capital Position**

The report outlines the most up to date capital spending position for 2019/24 for approved schemes. The revised capital programme budget is £77.143m at the close of Quarter 1, a net decrease of £10.346m from the original budget of £84.332m. Actual expenditure to 30 June 2019 was £6.297m (8.16% of the forecast outturn).

It is probable that the forecast position will continue to change before the year end with additional re-profiling into future years.

### **Recommendations**

The Committee is invited to consider and discuss:

1. The Revenue Budget Monitoring Report 2019/20 Quarter 1- June 2019 and associated appendices (Annex1)
2. The Capital Investment Programme Report 2019/20 Quarter 1- June 2019 and associated appendices (Annex 2)

## **Revenue Monitor and Capital Investment Programme 2019/20 Quarter 1 – June 2019**

### **1 Background**

- 1.1 The Authority's 2019/20 revenue budget and capital programme was approved by Council on 27 February 2019. Under established budget procedures, all services are required to monitor and review their approved revenue and capital budgets during the financial year. This is reported to Cabinet and subsequently to the Select Committee on a quarterly basis with an additional report at month 8 which is used to inform the budget setting process for the following financial year.
- 1.2 As part of the budget monitoring process, the forecast year-end position for revenue and capital has been prepared by all services. The forecast is based on a comparison of profiled budgets to the actual position as at 30 June 2019 together with commitments and known issues. As the year progresses the outturn projections reflect the evolving position of management actions put in place to mitigate in-year pressures, new developments and changes in the profile of planned expenditure.

### **2. Current position**

- 2.1 The forecast revenue outturn for 2019/20 is an adverse variance of £3.805m. Further details of the current revenue budget position and a full description of this forecast can be found in Annex 1.
- 2.2 The projected adverse variance is of concern and as a result management action has been initiated across all service areas to review and challenge planned expenditure and to maximise income.
- 2.3 The effectiveness of this action will be closely monitored by Directorate Management Teams with regular progress updates being provided to Portfolio holders. It is therefore anticipated that by the year end, the outturn position will be closer to a balanced position. In addition, as outlined in the Budget Report for 2019/20, the Council has prudently set aside a number of specific reserves to support the pressures that might be experienced during the year. These can be applied if required later in the financial year.
- 2.4 As this financial monitoring report reflects the financial position at Quarter 1, it can be regarded as an early warning of the position if no corrective action is taken. It is evident that there is time for the financial position to improve and this should start to be demonstrated in the Quarter 2 report which will be presented to Cabinet in December and in turn to the Select Committee early in 2020.
- 2.5 The original approved capital programme for 2019/20 totalled £84.332m. The revised capital programme as at Quarter 1 taking account of approved carry forwards, approved new schemes and variations and proposed variations/ re-phasing gives projected revised expenditure of £77.143m. Actual expenditure at Quarter 1 was £6.297m (8.16% of the forecast outturn). Further details of expenditure and schemes within the capital programme can be found in Annex 2.

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### **3 Options/Alternatives**

- 3.1 Options are not presented as the report is intended to prompt discussion and debate among Committee colleagues.

### **4 Preferred Option**

- 4.1 Options are not presented as the report is intended to prompt discussion and debate among Committee colleagues.

### **5 Consultation**

- 5.1 Consultation has taken place with the relevant officers in the respective services within the Council, Chief Officers, Cabinet Members and the Director of Finance. The report was considered at the Cabinet meeting on 16 September 2019.

### **6 Financial Implications**

- 6.1 The full financial implications are detailed in the report.

### **7 Legal Services Comments**

- 7.1 There are no legal issues at this time.

### **8 Co-operative Agenda**

- 8.1 Improving the quality and timeliness of the financial information available to citizens of Oldham supports the co-operative ethos of the Council.

- 8.2 The revenue budget and capital strategy/ programme have been prepared so that they embrace the Council's co-operative agenda with resources being directed towards projects that enhance the aims, objectives and co-operative ethos of the Council. Ongoing budget monitoring is key to ensuring this objective is met.

### **9 Human Resources Comments**

- 9.1 There are no Human Resource implications.

### **10 Risk Assessments**

- 10.1 The risk is that the proposed management actions are not achieved in full. Should this be the case then alternatives will be sought.

### **11 IT Implications**

- 11.1 There are no IT implications.

### **12 Property Implications**

- 12.1 There are no Property implications.

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### **13 Procurement Implications**

13.1 There are no Procurement implications.

### **14 Environmental and Health & Safety Implications**

14.1 There are no Environmental and Health and Safety implications.

### **15 Equality, Community Cohesion and Crime Implications**

15.1 There are no Equality, Community Cohesion and Crime implications.

### **16 Equality Impact Assessment Completed**

16.1 Not Applicable.

### **18 Background Papers**

18.1 The following is a list of background papers on which this report is based in accordance with the requirements of Section 100(1) of the Local Government Act 1972. It does not include documents which would disclose exempt or confidential information as defined by the Act:

File Ref: Revenue Background Papers are contained in Annex 1 including Appendices 1,2 and 3

Officer Name: Andy Cooper

Contact No: 0161 770 4925

File Ref: Capital Background Papers are contained in Annex 2 including Appendix A

Officer Name: Lee Walsh

Contact No: 0161 770 6608

### **19 Appendices**

#### **Annex 1 Revenue Budget Monitoring Report 2019/20 Quarter 1 - June 2019**

Appendix 1 Quarter 1- Planned Transfers to/ from Reserves

Appendix 2 Financing of the 2019/20 Budget at Quarter 1

Appendix 3 DSG Funding Blocks

#### **Annex 2 Capital Investment Programme Report 2019/20 Quarter 1 – June 2019**

Appendix A - SUMMARY – Quarter 1 – Corporate Services

Appendix B - SUMMARY – Quarter 1 - Children's Services

Appendix C - SUMMARY – Quarter 1 - Community Services & Adult Social Care

Appendix D - SUMMARY – Quarter 1 - Housing Revenue Account (HRA)

Appendix E - SUMMARY – Quarter 1 - People and Place

Appendix F - SUMMARY – Quarter 1 - Reform

Appendix G - SUMMARY – Quarter 1 - Proposed Variations

